

Marina Bay Sands Integrated Resort
WP 5203 – MICE Level 3 Meeting Room Fit-out
Yearful Contracting (Pte) Ltd

Trade Contractor Performance Review

1 Scope of Work and Programme

Yearful's scope was erection and finishes of partitions and ceilings to MICE Level 3 and all associated fit-out elements together with co-ordination of MEP, Secondary Steelworks, Movable Wall and Carpet trade contractors. Commencement on site was 1st September 2010 for completion by 31st March 2011. Progress of the works to the planned programme was maintained throughout and the overall completion status was achieved by the due date.

2 Resources and Safety

Yearful deployed labour resources of approximately 250 men at peak across all trades. Yearful developed excellent relations with their subcontractors which allowed them to increase/decrease numbers for specific trades as the work progressed and to prioritise areas for the statutory inspection process. Yearful completed 250,000 man hours without a reportable safety incident

3 Management

Yearful provided a high quality site management resource drawn from their previous projects for Sands and Venetian in Macau and supported this with local hires, many of whom had previous MBS experience. This combination was of great benefit on WP 5203 with the knowledge of MBS expectations and processes together with the local experience. Particular reference should be made to the Yearful Senior Project manager, Mr. Andy Hui who provided excellent leadership of his team throughout the project.

4 Quality

The Level 3 fit-out by Yearful was all "front of house" meeting rooms and pre-function areas with high quality finishes. Yearful instigated their own inspection process in advance of handover to MBS which minimised defects which were then closed out in a matter of days.

5 Contract Administration

Yearful were extremely diligent in ensuring that all submissions were made in good time and that all significant issues were reported clearly and promptly. This has continued with submission of "as-built" drawings and warranties post-completion which has assisted in bringing the final account to a settlement stage within weeks of completion.

6 Site Restrictions

During the entire duration of the fit-out works on site the rest of the MICE building was operational with meeting rooms and ball room at Levels 4 and 5 above and Expo halls at B2 and Level 1 below in regular use. This created significant restrictions on the working environment and hours for the Level 3 fit-out which and the overall performance of Yearful all the more creditable.


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John R. Downs

Project Director - M.B. Sands.